

Do You Understand the Art of the Possible?

Financial Planning and Analysis

Develop and Translate Strategy

Planning, Budgeting and Forecasting

Profitability and Cost Analysis

Monitoring and Reporting

Accounting and Financial Close

Accounting

Entity Close

Corporate Close

Reporting and Disclosure

Financial Close Governance

Treasury and Financial Risk Management

Payments and Bank Communications

Cash and Liquidity Management

Debt and Investment Management

Financial Risk Management

Commodity Risk Management

Collaborative Finance Operations

Receivables Management

Real Estate Management

Collaborative Invoice to Pay

Travel Management

Shared Services Framework

Enterprise Risk and Compliance Management

Enterprise Governance, Risk, and Compliance

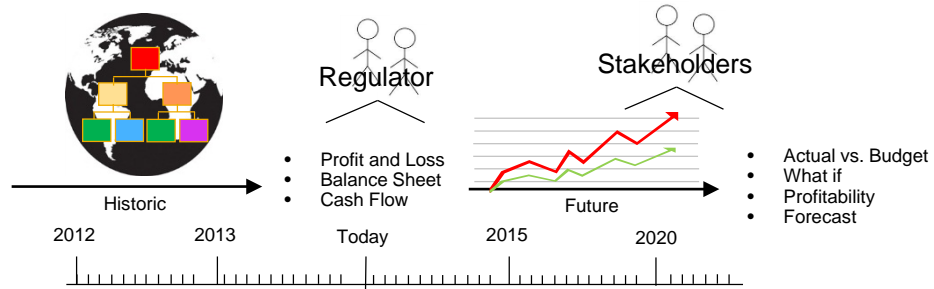
Access Risk Management

Global Trade Compliance

Fraud Management

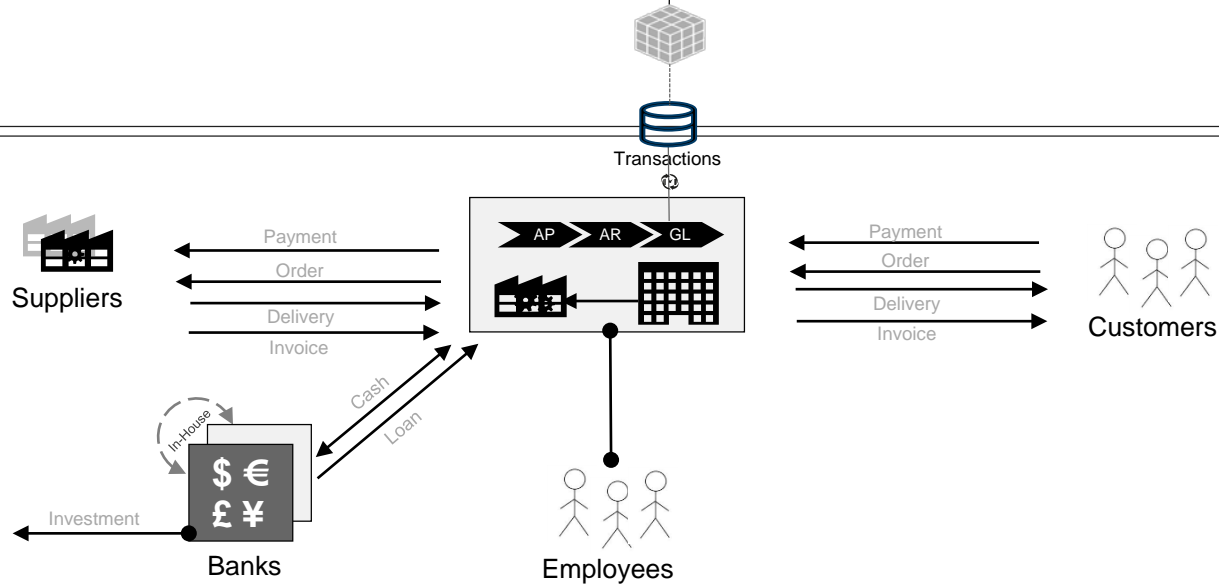
Audit Management

Step 1 – The Organization



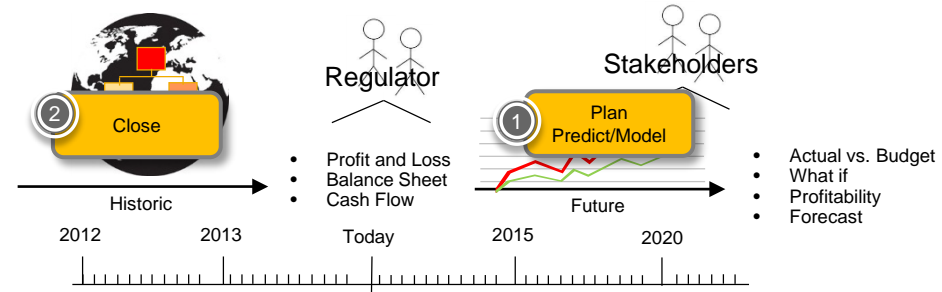
Performance Management

Operational Management



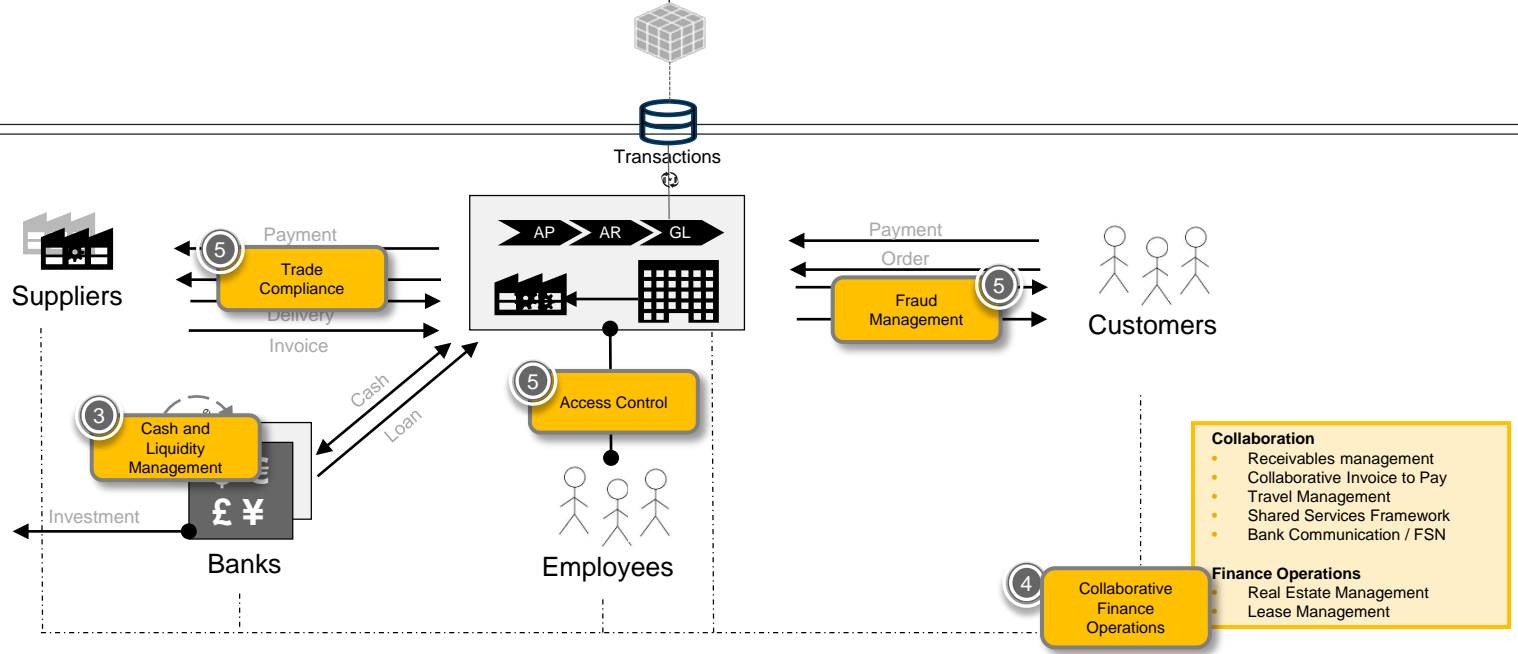
Step 2 – The CFO view

- 1 Financial Planning and Analysis
- 2 Accounting and Financial Close
- 3 Treasury and Financial Risk
- 4 Collaborative Finance Operations
- 5 Enterprise Risk and Compliance



Performance Management

Operational Management



Step 3 – Platform

